

Professional Summary

A lawyer and legal consultant with vast experience spanning over 30 years in public procurement, administrative law, and strategic legal advising, Filomena combines deep legal expertise with a forward-thinking approach and strong background in education and training.

Specializing in public procurement, she provides comprehensive legal support throughout all stages of procurement processes. Her expertise spans from designing demand-driven contractual strategies to developing multi-criteria tender evaluation models and monitoring contract execution.

With extensive experience in fostering innovation and promoting resource-efficient policies, she has advised public entities at both national and European levels on high-stakes projects in R&D, ICT and digital transformation, health and construction including those co-financed by the EU Commission, and she has acted as legal adviser to public authorities during Court of Auditors' audits. Holding security clearance, she is highly experienced in ensuring information security and in drafting cross-border classified contracts in the security sector.

Filomena's primary focus lies on Horizon Europe projects, where she acts as adviser specializing in innovation public procurement. In this capacity, she also delivers training programs aimed at fostering public procurement as a strategic tool.

Throughout her career Filomena has:

- Designed and managed over 500 pre-contractual procedures, primarily international public tenders in ICT and digital transformation sectors, as well as in health, construction, concessions and classified security contracts.
- Drafted legislative proposals, and played an active role in drafting budget laws, transposing EU directives, and developing sectoral regulations.
- Acted as legal advisor to high-level EU-funded programs like Horizon2020 and Horizon Europe, focusing on innovation procurement and cross-border aggregated procurement.
- Appointed as aide and Chief of Cabinet to Secretaries of State for Economy, Budget and Health, as well as aide to the Minister of Finance.
- Appointed as representative of the Ministry of Health in Public Private Partnerships Working Group.
- Scientific Author of the first Portuguese GDPR MOOC (massive open online course) titled "GDPR for attentive citizens".

- Data Protection Officer of pharmaceutical companies and information agency.
- Arbitrator of the Centre of Administrative Arbitration (CAAD).
- Designated as the Portuguese Lawyer for EAFIP (European Assistance for Innovation Procurement) network.

Education and Training Expertise

- Academic teaching experience:
 - Lectured Administrative Law at the University of Lisbon for 15 years.
 - Chaired Administrative Law at Lusófona University for over 10 years.
 - Regularly teaches in postgraduate programs and delivers tailored master-level classes in administrative law, public procurement for innovation, strategic public procurement and public contracts' management.
- Training and Conferences:
 - Delivers workshops and multidisciplinary training for procurement and ICT professionals.
 - Frequent speaker and panellist at national and international conferences on public procurement, innovation, and European funding.

Professional Memberships

- Member of the Portuguese Bar Association since 1991
- Member of the Association for the Development of the Information Society (APDSI)
- Member of the Portuguese Association for Public Procurement (APMEP)

Language Skills

Fluent in Portuguese (native), English, French, and Spanish, intermediate in Italian (written) and basic knowledge of German.

Academic Articles

Araújo, João Fonseca, Isabel Celeste da, Vieira, Filomena, “*La Contratación pública social desde la Ley Portuguesa de Contratación Pública: el injusto sabor amargo del azúcar*” in Revista de Contrataciones Públicas, Número 8, Diciembre 2022, IJ Editoriales (IJ-III-DCCCLXXIII-444).